Maximize Your ROI with a Robust Orientation Program



Jessica Bergey, HR Operations Manager, Clemens Food Group

Christina Tybring, Talent Development Manager, Clemens Food Group

Holly Mockus, Senior Industry Analyst, Alchemy



Today's Speakers





CLEMENS





Jessica Bergey HR Operations Manager Christina Tybring Talent Development Manager Holly Mockus Senior Industry Analyst



Agenda

- 1) Benefits of a Robust Orientation Program
- 2) Training & Orientation Best Practices with Alchemy
- 3) How Clemens Food Group Leverages Alchemy
- 4) Orientations Impact on ROI
- 5) Questions?





Why is an Orientation Program important?

- Employees need to understand the fundamentals of their organization
 - What it does
 - How the employee contributes to this
- Orientation provides the basic framework the employee builds upon
- Conveys your 'culture' to new employees
 - You cannot have a strong food safety, work place safety, or other culture without having a strong culture
 - Get them thinking 'we' and 'us'



New employees who have a good onboarding experience are **69% more likely** to stay with the company.¹

Up to **20% of employees** will bail within the first 45 days if they don't feel welcome and prepared.²



1) <u>https://trainingindustry.com/articles/performance-management/the-onboarding-experience/</u>

2) https://www.ezcater.com/company/blog/impress-new-hires-with-these-new-employee-orientation-best-practices/

Orientation Benefits

- Increased commitment from day one
- Shortens the learning curve
- Increases productivity
- Decreases mistakes
- Feeling of 'adding value'
- Increases confidence
- Decreases anxiety





Training & Orientation with Alchemy



Training

- Orientation and training work hand-in-hand!
 - Orientation provides the 'WHY'
 - Training provides the 'WHAT' and 'HOW'
- They must compliment each other
 - Not 'Do as I say, not as I do'
 - Have high expectations
 - Hold accountable
 - Exceptions are a slippery slope



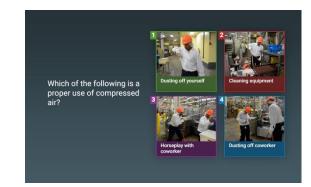


New Employee Training

Typical list includes:

- Safety (personnel and food)
- Specifics about the work environment
- Description of the job and accountabilities
- Benefits and eligibility
- Company culture and history
- Relevant topics specific to the site, product, workforce, etc.







Onboarding

- Training on-the-job often with a coworker who does/has done the job
- Communication and demonstration of company culture
- Review the business context of the role in the organization
- Provide understanding of how profit and loss is impacted by performance
- Review customer feedback to provide perspective of the people they will be serving
- Ongoing coaching
- Support for improvement





The Forgetting Curve

80% of training knowledge is lost in a one month







Reinforce with Existing Employees

- They need help too!
 - Remind / teach them
 - What it's like to be the 'newbie'
 - Consequences of new people not staying
 - How to be a buddy
 - How to mentor
 - Stages of forming a team
 - Cultural diversity





Alchemy Solutions for Your Orientation Program

- Create an efficient and effective orientation program with customizable courses
- Keep Orientation fundamentals top-of-mind with huddle guides and signage
- Drive continuous improvement with an on-the-job coaching app for Supervisors
- Stay audit-ready with automatic documentation and real-time reporting











How Clemens Leverages Alchemy for Orientation



Clemens Food Group

- Hatfield Quality Meats 2,871 employees
 - 2 Locations in Pennsylvania
 - 1 Location in Michigan
- Country View Family Farms 274 employees
 - 17 Farms across PA & IN
- PVT 148 employees
 - Drivers across various locations

CLEMENS



How Clemens Utilizes Alchemy for Employee Retention

- Customizable training with pre-defined learning plans for new hire employees
 - History & Core Values
 - Food Safety (GMPs, HACCP, Basic Food Facility Defense)
 - Safety (Ammonia, Lock Out Tag Out, PPE)
 - Health Benefits (Wellness Center, CFG Cares, Compensation)
- On-going refresher trainings on critical topics for regulatory compliance and emergency action plans
- Automatic documentation and real-time reporting to identify/reschedule missed trainings



Improving Our Orientation Process with Alchemy

- Group-Based Training
 - Ability to have all new team members take trainings in unison
 - Course formats help eliminate language, education-level, and various learning style barriers
 - Ability to create customizable content with Creator
- Quizzes Validate team members understand the material
 - More effective once on the floor
- Gamification Further engages team members and reinforces critical concepts



Customizing Content with Alchemy





Case Study: Leveraging Alchemy for New Location Orientation

- Clemens was opening a new location of 800 team members in Michigan
- Needed to onboard new hires quickly by:
 - Having content/courses ready
 - Be able to efficiently register new hires for orientation
 - Provide up-to-date reporting on the progress
- Alchemy helped to ensure we opened on time with ready and trained team members
 - Provided orientation in batches of up to 150 new team members at a time
 - Leveraged current orientation plan
 - HR Integration with Alchemy accelerated the registration process
 - Reporting kept us on track with progress



More Ways Clemens Uses Alchemy

• Supervisor Trainings

Performance Management Roll Out

Operations Breakdown







Orientation's Impact on ROI



Orientation? You Can't Afford Not To...

"Designing an effective orientation program helps protect the resources invested during the hiring process and can pay dividends for years to come."

- Karen Wallace, Circulation/Reference Librarian, Drake University Law School



How Orientation/Training Impacts your ROI

\$**198.2** Billion Annual Cost to US Economy for Workplace Injuries & Fatalities

71,000

Recordable Illness & Injuries in Food Manufacturing in 2013

40%

Workplace Injuries from Employees with <1 Year on the Job 1.3 Million

Workplace Non-fatal Injuries that Results in Days Away from Work



* National Safety Council

How Turnover Impacts your ROI





http://www.gallup.com/businessjournal/106912/turning-around-your-turnover-problem.aspx#3

Return On Investment

Company

- Decreased turnover
- Increased productivity
- Brand protection
- Consistent quality
- Repeat sales
- Employee engagement
- Culture stability
- Safe work place
- Decreased insurance cost



Community

- Self supporting
- Family provider
- Community support
- Long term employability
- Skills development
- Economic stewardship
- Health and wellbeing
- Safety proponent

Complete the survey at the end of this webinar to request more information from Alchemy on building your Orientation Program.

We hope you'll join us again!







THANK YOU

