# Maximize Your ROI with a Robust Orientation Program



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## **Today's Speakers**





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#### Agenda

- 1) Benefits of a Robust Orientation Program
- 2) Training & Orientation Best Practices with Alchemy
- 3) How Clemens Food Group Leverages Alchemy
- 4) Orientations Impact on ROI
- 5) Questions?





## Why is an Orientation Program important?

- Employees need to understand the fundamentals of their organization
  - What it does
  - How the employee contributes to this
- Orientation provides the basic framework the employee builds upon
- Conveys your 'culture' to new employees
  - You cannot have a strong food safety, work place safety, or other culture without having a strong culture
  - Get them thinking 'we' and 'us'



New employees who have a good onboarding experience are **69% more likely** to stay with the company.<sup>1</sup>

Up to **20% of employees** will bail within the first 45 days if they don't feel welcome and prepared.<sup>2</sup>



1) <u>https://trainingindustry.com/articles/performance-management/the-onboarding-experience/</u>

2) https://www.ezcater.com/company/blog/impress-new-hires-with-these-new-employee-orientation-best-practices/

#### **Orientation Benefits**

- Increased commitment from day one
- Shortens the learning curve
- Increases productivity
- Decreases mistakes
- Feeling of 'adding value'
- Increases confidence
- Decreases anxiety





## **Training & Orientation with Alchemy**



## Training

- Orientation and training work hand-in-hand!
  - Orientation provides the 'WHY'
  - Training provides the 'WHAT' and 'HOW'
- They must compliment each other
  - Not 'Do as I say, not as I do'
  - Have high expectations
  - Hold accountable
  - Exceptions are a slippery slope





#### **New Employee Training**

#### **Typical list includes:**

- Safety (personnel and food)
- Specifics about the work environment
- Description of the job and accountabilities
- Benefits and eligibility
- Company culture and history
- Relevant topics specific to the site, product, workforce, etc.







## Onboarding

- Training on-the-job often with a coworker who does/has done the job
- Communication and demonstration of company culture
- Review the business context of the role in the organization
- Provide understanding of how profit and loss is impacted by performance
- Review customer feedback to provide perspective of the people they will be serving
- Ongoing coaching
- Support for improvement





#### The Forgetting Curve

#### 80% of training knowledge is lost in a one month







## **Reinforce with Existing Employees**

- They need help too!
  - Remind / teach them
    - What it's like to be the 'newbie'
    - Consequences of new people not staying
    - How to be a buddy
    - How to mentor
    - Stages of forming a team
    - Cultural diversity





#### **Alchemy Solutions for Your Orientation Program**

- Create an efficient and effective orientation program with customizable courses
- Keep Orientation fundamentals top-of-mind with huddle guides and signage
- Drive continuous improvement with an on-the-job coaching app for Supervisors
- Stay audit-ready with automatic documentation and real-time reporting











#### **How Clemens Leverages Alchemy for Orientation**



#### **Clemens Food Group**

- Hatfield Quality Meats 2,871 employees
  - 2 Locations in Pennsylvania
  - 1 Location in Michigan
- Country View Family Farms 274 employees
  - 17 Farms across PA & IN
- PVT 148 employees
  - Drivers across various locations

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#### **How Clemens Utilizes Alchemy for Employee Retention**

- Customizable training with pre-defined learning plans for new hire employees
  - History & Core Values
  - Food Safety (GMPs, HACCP, Basic Food Facility Defense)
  - Safety (Ammonia, Lock Out Tag Out, PPE)
  - Health Benefits (Wellness Center, CFG Cares, Compensation)
- On-going refresher trainings on critical topics for regulatory compliance and emergency action plans
- Automatic documentation and real-time reporting to identify/reschedule missed trainings



#### **Improving Our Orientation Process with Alchemy**

- Group-Based Training
  - Ability to have all new team members take trainings in unison
  - Course formats help eliminate language, education-level, and various learning style barriers
  - Ability to create customizable content with Creator
- Quizzes Validate team members understand the material
  - More effective once on the floor
- Gamification Further engages team members and reinforces critical concepts



## **Customizing Content with Alchemy**





#### **Case Study: Leveraging Alchemy for New Location Orientation**

- Clemens was opening a new location of 800 team members in Michigan
- Needed to onboard new hires quickly by:
  - Having content/courses ready
  - Be able to efficiently register new hires for orientation
  - Provide up-to-date reporting on the progress
- Alchemy helped to ensure we opened on time with ready and trained team members
  - Provided orientation in batches of up to 150 new team members at a time
  - Leveraged current orientation plan
  - HR Integration with Alchemy accelerated the registration process
  - Reporting kept us on track with progress



#### **More Ways Clemens Uses Alchemy**

• Supervisor Trainings

Performance Management Roll Out

Operations Breakdown







## **Orientation's Impact on ROI**



#### **Orientation? You Can't Afford Not To...**

"Designing an effective orientation program helps protect the resources invested during the hiring process and can pay dividends for years to come."

- Karen Wallace, Circulation/Reference Librarian, Drake University Law School



#### **How Orientation/Training Impacts your ROI**

\$**198.2** Billion Annual Cost to US Economy for Workplace Injuries & Fatalities

71,000

Recordable Illness & Injuries in Food Manufacturing in 2013

40%

Workplace Injuries from Employees with <1 Year on the Job 1.3 Million

Workplace Non-fatal Injuries that Results in Days Away from Work



\* National Safety Council

#### How Turnover Impacts your ROI





http://www.gallup.com/businessjournal/106912/turning-around-your-turnover-problem.aspx#3

#### **Return On Investment**

#### Company

- Decreased turnover
- Increased productivity
- Brand protection
- Consistent quality
- Repeat sales
- Employee engagement
- Culture stability
- Safe work place
- Decreased insurance cost



#### Community

- Self supporting
- Family provider
- Community support
- Long term employability
- Skills development
- Economic stewardship
- Health and wellbeing
- Safety proponent

# Complete the survey at the end of this webinar to request more information from Alchemy on building your Orientation Program.

We hope you'll join us again!







# THANK YOU

